

Industry Update | Health & Wellness
October 2024



Health & Wellness Report

Introduction

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Health & Wellness Categories

- 1. Activewear
- 2. CPG Food & Beverage
- 3. Natural & Organic Food
- 4. Personal Care
- 5. Sports & Recreation
- 6. Supplements

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Top 5 Takeaways

01

Mergers & Acquisitions Activity Heats Up

M&A activity in the health and wellness sector is on the rise, driven by CPG Food & Beverage, Supplements, and Sports & Recreation.

Strategic acquirers are targeting companies that offer profitable volume growth, innovative products, and strong market positioning. The trend toward acquisitive growth is expected to continue as companies seek to diversify and strengthen their market presence amid economic challenges and competitive pressures.

02

Impact of Depleted Savings

Consumer excess savings have continued to decline, falling to - 372 billion in Q2 2024 from a peak of \$2.1 trillion in September 2021. This depletion could impact future consumer spending, as it indicates that consumers may have less financial cushion to rely on in the coming months.

03

Natural & Organic Foods Continue to Surge

The demand for organic and natural foods remains robust, with the market projected to grow at a CAGR of 15.1% through 2028. Consumers are shifting toward chemical-free, non-GMO, and sustainably sourced food options, driven by health concerns and environmental awareness.

04

Personalization and Technology Drive Growth

Personalization has become crucial with consumers increasingly seeking tailored experiences. Advances in wearable devices, at home diagnostic kits, and Al-powered personalization tools are transforming how consumers manage their health.

05

Omnichannel Continues to Drive Financial Health and Buyer Interest

Companies with a strong omnichannel presence continue to demonstrate leading financial performance and attract significant buyer interest. By successfully integrating DTC strategies with physical store expansions, these companies have created a balanced channel mix that enhances profitability and improves customer engagement.

Sources: CapitalIQ, The Business Research Company, Bureau of Economic Analysis

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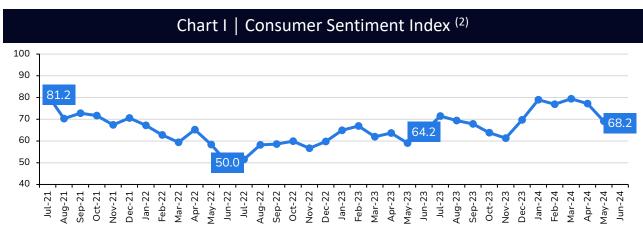
U.S. Consumer Overview

Consumer spending has continued to grow, while consumer sentiment has dipped compared to Q1 2024.

U.S. consumers continue to demonstrate increased spending behavior despite headwinds from rising prices, high interest rates, and economic uncertainty. Key drivers likely include the strong job market, wage growth, and savings spend. Though consumer spending continues to grow quarter-over-quarter, the rate of growth has tapered in recent periods.

| Table I Rolling TTM Quarterly Consumer Spending Data (1) | | | | | | | | | | | |
|---|--------------|--------------|--------------|--------------|--|--|--|--|--|--|--|
| | TTM | TTM | ттм | TTM | | | | | | | |
| (\$ Millions) | Q3 2023 | Q4 2023 | Q1 2024 | Q2 2024 | | | | | | | |
| Clothing and footwear | \$520,583 | \$520,610 | \$523,899 | \$528,139 | | | | | | | |
| Clothing and footwear (% change) | 1.8% | 0.0% | 0.6% | 0.8% | | | | | | | |
| Sporting equipment, supplies, guns, and ammunition | \$126,021 | \$127,120 | \$128,086 | \$127,590 | | | | | | | |
| Sporting equipment, supplies, guns, and ammunition (% change) | 2.0% | 0.9% | 0.8% | (0.4%) | | | | | | | |
| Games, toys, and hobbies | \$126,119 | \$128,285 | \$129,367 | \$130,280 | | | | | | | |
| Games, toys, and hobbies (% change) | 1.4% | 1.7% | 0.8% | 0.7% | | | | | | | |
| Personal care products | \$194,254 | \$194,794 | \$195,073 | \$196,705 | | | | | | | |
| Personal care products (% change) | 1.7% | 0.3% | 0.1% | 0.8% | | | | | | | |
| Total Consumer Spending | \$18,679,496 | \$18,914,478 | \$19,142,543 | \$19,377,727 | | | | | | | |
| Total Consumer Spending (% change) | 1.4% | 1.3% | 1.2% | 1.2% | | | | | | | |

University of Michigan's Consumer Sentiment Index fell in June to 68.2, a decrease of 1.3% over the prior month, but a 6.2% increase over June 2023. The Index measures how optimistic consumers are about the economy and their finances based on a survey of 500 households each month.



(1) S&P Capital IQ, Bureau of Economic Analysis; Shows TTM consumer spending in the USA at guarter-end for each period with apparel and accessories subsectors highlighted.

(2) University of Michigan Surveys of Consumers.

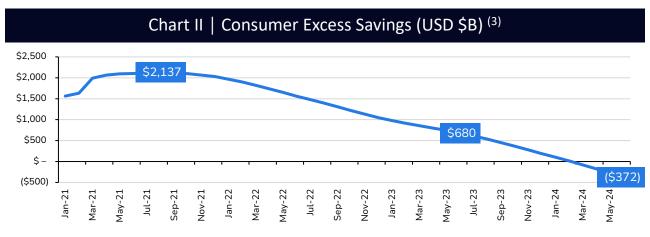


Health & Wellness

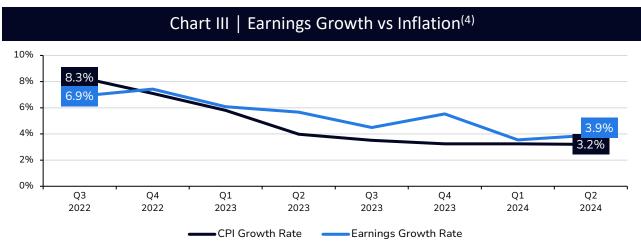
U.S. Consumer Overview

Consumer Excess Savings are depleted, but Wage Growth continues to outpace Inflation.

Consumer Excess Savings, as tracked by the Federal Reserve Bank of San Francisco, saw a sharp decline in Q2 2024, reaching (\$372) billion. This marks a significant drop from the peak of \$2.1 trillion recorded in September 2021. With excess savings now depleted, there is uncertainty about the impact this will have on consumer spending trends in the upcoming months.



In Q2 2024 wage growth accelerated compared to Q1 2024 outpacing inflation by 0.7%. Wage growth has outpaced Inflation since early 2023, a trend that has helped bolster the spending power of U.S. consumers. Although this is a favorable trend, for most of the two prior years the situation was reversed, leaving wage growth some ground to make up.



(3) Source: Bureau of Economic Analysis

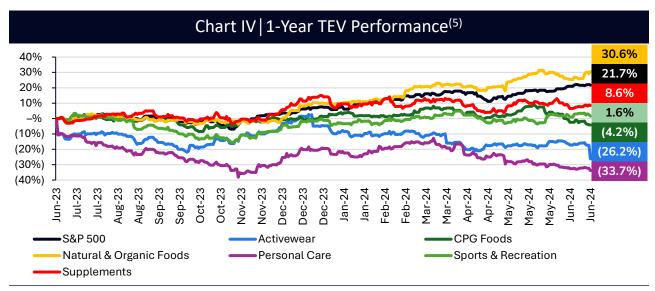
(4) Source: Bureau of Labor Statistics; YoY average quarterly CPI change vs YoY average quarterly wage change

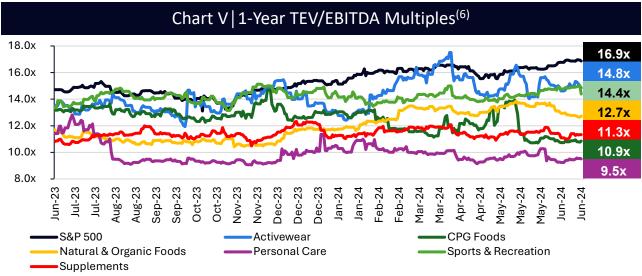


Historical Trading Trends

Select USA, Canada, and European Listed Companies

Over the past year, the Natural & Organic Foods index outperformed the S&P 500, driven by investor demand for health-focused, sustainable products. In contrast, Personal Care underperformed, reflecting a shift toward sustainable, profitable growth. Investors now favor companies with stable fundamentals and long-term growth potential.





Source: S&P Capital IQ

(5) Displays the percentage change in total enterprise value for select health & wellness subsectors relative to the S&P500 during the same period

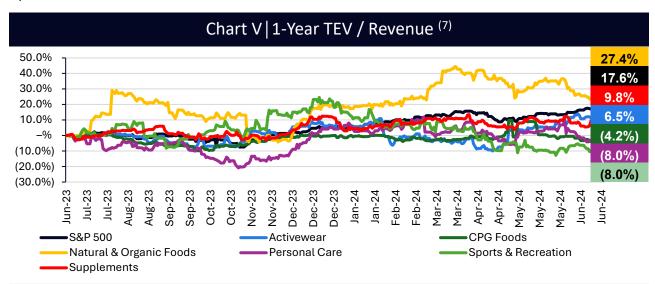
⁽⁶⁾ Displays the average TEV/EBITDA multiple for select health & wellness subsectors relative to the S&P500 during the same period

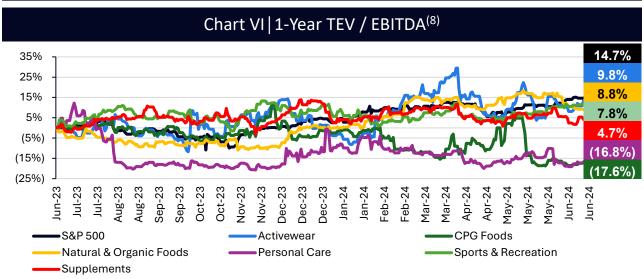


Historical Trading Trends

Select USA, Canada, and European Listed Companies

As of Q2 2024, TEV/EBITDA multiples show strong investor confidence in Natural & Organic Foods, while Personal Care and Sports & Recreation face lower valuations. Investors prioritize profitability and strong market positions, favoring companies aligned with sustainability and predictable cash flows.





Source: S&P Capital IQ

- (7) Displays the percentage change in TEV/Revenue for select health & wellness subsectors relative to the S&P500 during the same period
- (8) Displays the percentage change in TEV/EBITDA multiple for select apparel & accessories subsectors relative to the S&P500 during the same period



Public Comparables – Activewear

Select USA, Canada, and European Listed Companies

The Activewear market continues to display strong financial performance, with notable players like Nike, Lululemon, and Adidas leading the sector. As of Q2 2024, the median TEV/EBITDA multiple for activewear companies is 14.8x. This reflects sustained demand for high-performance and athleisure apparel, driven by consumer focus on fitness and wellness. The shift toward versatile, functional apparel continues to support solid valuations, particularly for companies with strong omnichannel strategies and partnerships with fitness influencers.

| | | Table | e II S | Select | Activ | ewear | - | | | | | |
|--------------------------------------|---------------|-------------------------------|---------------------------------|---------------------------------|--------------------------------|---------------------------|----------------------|----------------------|----------------------|-------------------------|-------------------------|-------------------------|
| (\$ in millions, except share price) | | Share | | | | _ | | | TE | | | |
| Company | Ticker | Price 6/28/24 | Equity Value | TFV | Revenue | EBITDA | LTM | Revenue 2024E | 2025E | LTM | EBITDA 2024E | 2025E |
| Activewear | 1101101 | 0.20.21 | 74.40 | | | | | | | | | 20202 |
| NIKE, Inc. | ENXTPA:BN | \$75.37 | \$113,760 | \$114,130 | \$51,362 | \$7,543 | 2.2x | 2.3x | 2.3x | 15.1x | 19.1x | 17.6x |
| Lululemon Athletica Inc. | NasdaqGS:LULU | \$298.70 | \$37,338 | \$36,840 | \$9,827 | \$2,629 | 3.7x | 3.5x | 3.3x | 14.0x | 13.0x | 12.1x |
| Under Armour, Inc. | NYSE:UAA | \$6.67 | \$2,882 | \$3,466 | \$5,702 | \$379 | 0.6x | 0.7x | 0.7x | 9.2x | 10.3x | 10.1x |
| Wolverine World Wide, Inc. | NYSE:WWW | \$13.52 | \$1,081 | \$1,939 | \$2,038 | \$38 | 1.0x | 1.1x | 1.1x | 50.5x | 12.4x | 10.0x |
| V.F. Corporation | NYSE:VFC | \$13.50 | \$5,252 | \$12,008 | \$10,455 | \$943 | 1.1x | 1.2x | 1.2x | 12.7x | 17.3x | 14.9x |
| Deckers Outdoor Corporation | NYSE:DECK | \$161.33 | \$24,627 | \$23,392 | \$4,288 | \$994 | 5.5x | 5.0x | 4.5x | 23.5x | 22.0x | 19.8x |
| adidas AG | XTRA:ADS | \$238.94 | \$42,662 | \$47,925 | \$23,315 | \$978 | 2.1x | 1.9x | 1.7x | 49.0x | 18.4x | 13.5x |
| PUMA SE | XTRA:PUM | \$45.93 | \$6,883 | \$8,818 | \$9,188 | \$800 | 1.0x | 0.9x | 0.8x | 11.0x | 7.9x | 6.9x |
| Columbia Sportswear Company | NasdaqGS:COLM | \$79.08 | \$4,676 | \$4,300 | \$3,437 | \$452 | 1.3x | 1.3x | 1.2x | 9.5x | 11.6x | 10.2x |
| Foot Locker, Inc. | NYSE:FL | \$24.92 | \$2,360 | \$5,004 | \$8,116 | \$337 | 0.6x | 0.6x | 0.6x | 14.8x | 11.3x | 9.3x |
| ASICS Corporation | TSE:7936 | \$15.30 | \$11,065 | \$11,380 | \$3,916 | \$550 | 2.9x | 2.5x | 2.3x | 20.7x | 14.1x | 12.9x |
| Skechers U.S.A., Inc. | NYSE:SKX | \$69.12 | \$10,542 | \$11,587 | \$8,250 | \$1,053 | 1.4x | 1.3x | 1.2x | 11.0x | 10.2x | 8.9x |
| Garmin Ltd. | NYSE:GRMN | \$162.92 | \$31,293 | \$28,103 | \$5,462 | \$1,373 | 5.1x | 4.7x | 4.3x | 20.5x | 19.1x | 17.3x |
| Max 75% Percentile | | \$298.70 \$161.33 | \$113,760 \$31,293 | \$114,130 \$28,103 | \$51,362 \$9,827 | \$7,543 \$1,053 | 5.5x 2.9x | 5.0x 2.5x | 4.5x 2.3x | 50.5x 20.7x | 22.0x 18.4x | 19.8x 14.9x |
| Mean Median 25% Percentile | | \$92.71 \$69.12 \$15.30 | \$22,648 \$10,542 \$4,676 | \$23,761 \$11,587 \$5,004 | \$11,181 \$8,116 \$4,288 | \$1,390 \$943 \$452 | 2.2x 1.4x 1.0x | 2.1x 1.3x 1.1x | 1.9x 1.2x 1.1x | 20.1x 14.8x 11.0x | 14.4x 13.0x 11.3x | 12.6x 12.1x 10.0x |
| Min | | \$6.67 | \$1,081 | \$1,939 | \$2,038 | \$38 | 0.6x | 0.6x | 0.6x | 9.2x | 7.9x | 6.9x |



Public Comparables – CPG Food & Beverage

Select USA, Canada, and European Listed Companies

The CPG Food & Beverage sector remains stable, with a median TEV/EBITDA multiple of 10.9x as of Q2 2024. Companies like Danone and Conagra Brands are maintaining steady revenue growth. driven by demand for natural, clean-label products. The rise of direct-to-consumer (DTC) models and subscription services has strengthened this market, allowing companies to build closer relationships with consumers. Despite inflationary pressures, the focus on healthy, sustainable, and organic foods continues to drive valuations, especially for brands with strong ESG credentials.

| | Ta | able II | II CP | G Foo | od & E | Bevera | age | | | | | |
|--------------------------------------|---------------|------------------|-----------------|----------|----------|----------|------|-------|-------|-------|-----------------|-------|
| (\$ in millions, except share price) | | Share | | | | _ | | | TE\ | | | |
| Company | Ticker | Price 6/28/24 | Equity Value | TEV | Revenue | EBITDA _ | LTM | 2024E | 2025E | LTM | EBITDA 2024E | 2025E |
| . , | Hener | 0/20/24 | Value | 124 | Revenue | LDITUA | _11 | 2024L | 2023L | | 2024L | 20232 |
| CPG | | | | | | | | | | | | |
| Danone S.A. | ENXTPA:BN | \$61.16 | \$39,365 | \$50,421 | \$30,528 | \$5,250 | 1.7x | 1.7x | 1.6x | 9.6x | 9.9x | 9.5x |
| Conagra Brands, Inc. | NYSE:CAG | \$28.42 | \$13,587 | \$22,256 | \$12,118 | \$2,244 | 1.8x | 1.9x | 1.8x | 9.9x | 9.4x | 9.0x |
| The Simply Good Foods Company | NasdaqCM:SMPL | \$36.13 | \$3,618 | \$3,686 | \$1,276 | \$241 | 2.9x | 2.7x | 2.5x | 15.3x | 13.5x | 12.9x |
| Utz Brands, Inc. | NYSE:UTZ | \$16.64 | \$1,356 | \$2,869 | \$1,433 | \$124 | 2.0x | 2.0x | 1.9x | 23.2x | 14.4x | 12.8x |
| The Real Good Food Company, Inc. | NasdaqGM:RGF | \$0.50 | \$10 | \$81 | \$156 | (\$33) | 0.5x | 0.5x | 0.4x | na | 18.0x | 7.2x |
| TreeHouse Foods, Inc. | NYSE:THS | \$36.64 | \$1,927 | \$3,270 | \$3,398 | \$290 | 1.0x | 0.9x | 0.9x | 11.3x | 8.9x | 8.0x |
| Celsius Holdings, Inc. | NasdaqCM:CELH | \$57.09 | \$13,307 | \$13,254 | \$1,414 | \$309 | 9.4x | 9.4x | 7.8x | 43.0x | 45.5x | 35.1x |
| The Hain Celestial Group, Inc. | NasdaqGS:HAIN | \$6.91 | \$621 | \$1,434 | \$1,765 | \$138 | 0.8x | 0.8x | 0.8x | 10.4x | 9.3x | 8.6x |
| Beyond Meat, Inc. | NasdaqGS:BYND | \$6.71 | \$435 | \$1,500 | \$327 | (\$200) | 4.6x | 4.6x | 4.3x | na | na | na |
| Lifeway Foods, Inc. | √asdaqGM:LWAY | \$12.77 | \$188 | \$178 | \$167 | \$22 | 1.1x | 0.9x | 0.8x | 8.0x | 7.4x | 6.1x |
| Max | | \$61.16 | \$39,365 | \$50,421 | \$30,528 | \$5,250 | 9.4x | 9.4x | 7.8x | 43.0x | 45.5x | 35.1x |
| 75% Percentile | | \$36.51 | \$10,884 | \$10,862 | \$2,990 | \$304 | 2.7x | 2.5x | 2.3x | 17.3x | 14.4x | 12.8x |
| Mean | | \$26.30 | \$7,441 | \$9,895 | \$5,258 | \$838 | 2.6x | 2.5x | 2.3x | 16.3x | 15.1x | 12.1x |
| Median | | \$22.53 | \$1,641 | \$3,070 | \$1,424 | \$189 | 1.7x | 1.8x | | 10.9x | 9.9x | 9.0x |
| 25% Percentile | | \$8.38 | \$482 | \$1,450 | \$564 | \$48 | 1.0x | 0.9x | 0.9x | 9.8x | 9.3x | 8.0x |
| Min | | \$0.50 | \$10 | \$81 | \$156 | (\$200) | 0.5x | 0.5x | 0.4x | 8.0x | 7.4x | 6.1x |



Public Comparables – Natural & Organic Foods

Select USA, Canada, and European Listed Companies

The natural and organic food market remains a high-growth sector, with a median TEV/EBITDA multiple of 12.7x as of Q2 2024. Companies like United Natural Foods and Cal-Maine Foods are experiencing strong demand for their organic, non-GMO, and sustainably sourced offerings. The ongoing consumer shift toward health-conscious and environmentally friendly food choices is pushing valuations higher, particularly for brands that prioritize transparency and ethical sourcing. This sector is expected to continue its expansion as organic products gain broader acceptance.

| Table IV Natural & Organic Food | | | | | | | | | | | | |
|--------------------------------------|----------------|------------------|-----------------|---------|----------|----------|------|------------------|-------|-------|-----------------|-------|
| (\$ in millions, except share price) | | Share | | | | _ | | | TE\ | | | |
| Company | Ticker | Price 6/28/24 | Equity Value | TEV | Revenue | EBITDA _ | LTM | Revenue 2024E | 2025E | LTM | EBITDA 2024E | 2025E |
| Natural & Organic Food | | | | | | | | | | | | |
| United Natural Foods, Inc. | NYSE:UNFI | \$13.10 | \$779 | \$4,355 | \$30,242 | \$363 | 0.1x | 0.1x | 0.1x | 12.0x | 7.9x | 8.0x |
| Seneca Foods Corporation | asdaqGS:SENE.A | \$57.40 | \$401 | \$1,048 | \$1,459 | \$155 | 0.7x | na | na | 6.8x | na | na |
| Cal-Maine Foods, Inc. | NasdaqGS:CALM | \$61.11 | \$2,997 | \$2,299 | \$2,374 | \$394 | 1.0x | 0.8x | 1.1x | 5.8x | 4.8x | 5.8x |
| Calavo Growers, Inc. | √asdaqGS:CVGW | \$22.70 | \$404 | \$472 | \$993 | \$22 | 0.5x | 0.7x | 0.7x | 21.1x | 10.0x | 9.5x |
| John B. Sanfilippo & Son, Inc. | NasdaqGS:JBSS | \$97.17 | \$1,128 | \$1,175 | \$1,031 | \$111 | 1.1x | na | na | 10.6x | na | na |
| Mission Produce, Inc. | NasdaqGS:AVO | \$9.88 | \$701 | \$951 | \$1,076 | \$71 | 0.9x | 0.9x | na | 13.5x | 11.2x | na |
| SunOpta Inc. | NasdaqGS:STKL | \$5.40 | \$644 | \$1,050 | \$658 | \$68 | 1.6x | 1.5x | 1.3x | 15.5x | 11.6x | 9.8x |
| Sprouts Farmers Market, Inc. | NasdaqGS:SFM | \$83.66 | \$8,406 | \$9,796 | \$6,988 | \$537 | 1.4x | 1.3x | 1.2x | 18.2x | 16.5x | 15.1x |
| Max | | \$97.17 | \$8,406 | \$9,796 | \$30,242 | \$537 | 1.6x | 1.5x | 1.3x | 21.1x | 16.5x | 15.1x |
| 75% Percentile | | \$66.75 | \$1,595 | \$2,813 | \$3,528 | \$371 | 1.2x | 1.2x | 1.2x | 16.2x | 11.5x | 9.8x |
| Mean | | \$43.80 | \$1,932 | \$2,643 | \$5,603 | \$215 | 0.9x | 0.9x | 0.9x | 12.9x | 10.3x | 9.6x |
| Median | | \$40.05 | \$740 | \$1,113 | \$1,267 | \$133 | 0.9x | 0.8x | 1.1x | 12.7x | 10.6x | 9.5x |
| 25% Percentile | | \$12.30 | \$584 | \$1,024 | \$1,022 | \$70 | 0.7x | 0.7x | 0.7x | 9.7x | 8.4x | 8.0x |
| Min | | \$5.40 | \$401 | \$472 | \$658 | \$22 | 0.1x | 0.1x | 0.1x | 5.8x | 4.8x | 5.8x |



Public Comparables – Personal Care

Select USA, Canada, and European Listed Companies

The personal care market continues to evolve, with a median TEV/EBITDA multiple of 10.5x as of Q2 2024. High-performing brands such as e.l.f. Beauty and Ulta Beauty have seen strong investor interest, driven by the growing demand for clean, sustainable, and personalized beauty products. As the line between beauty and wellness continues to blur, companies focusing on holistic wellbeing and self-care are commanding higher valuations. Social media and influencer marketing remain pivotal in driving consumer engagement in this sector.

| | | Tal | ble V | Pers | onal (| Care | | | | | | |
|--------------------------------------|---------------|--------------------------------|--------------------------------|--------------------------------|-----------------------------|-------------------------|----------------------|----------------------|----------------------|------------------------|------------------------|------------------------|
| (\$ in millions, except share price) | | Share | | | | _ | | | TE | | | |
| Company | Ticker | Price 6/28/24 | Equity Value | TEV | Revenue | EBITDA | LTM | Revenue 2024E | 2025E | LTM | EBITDA 2024E | 2025E |
| Personal Care | | | | | | | | | | | | |
| The Estée Lauder Companies Inc. | NYSE:EL | \$106.40 | \$38,151 | \$45,130 | \$15,346 | \$2,076 | 2.9x | 2.9x | 2.8x | 21.7x | 18.2x | 15.3x |
| Ulta Beauty, Inc. | NasdaqGS:ULTA | \$385.87 | \$18,412 | \$19,780 | \$11,299 | \$1,887 | 1.8x | 1.8x | 1.7x | 10.5x | 11.6x | 11.2x |
| Coty Inc. | NYSE:COTY | \$10.02 | \$8,650 | \$13,013 | \$6,106 | \$1,101 | 2.1x | 2.1x | 2.0x | 11.8x | 11.4x | 10.4x |
| Sally Beauty Holdings, Inc. | NYSE:SBH | \$10.73 | \$1,111 | \$2,654 | \$3,692 | \$404 | 0.7x | 0.7x | 0.7x | 6.6x | 6.1x | 5.9x |
| Nu Skin Enterprises, Inc. | NYSE:NUS | \$10.54 | \$523 | \$882 | \$1,905 | \$196 | 0.5x | 0.5x | 0.5x | 4.5x | 5.5x | 5.0x |
| The Honest Company, Inc. | NasdaqGS:HNST | \$2.92 | \$288 | \$282 | \$347 | (\$19) | 0.8x | 0.8x | 0.7x | na | 16.6x | 13.1x |
| e.l.f. Beauty, Inc. | NYSE:ELF | \$210.72 | \$11,787 | \$11,970 | \$1,024 | \$178 | 11.7x | 9.5x | 8.2x | 67.4x | 48.6x | 33.9x |
| Edgewell Personal Care Company | NYSE:EPC | \$40.19 | \$1,992 | \$3,170 | \$2,272 | \$333 | 1.4x | 1.4x | 1.4x | 9.5x | 8.8x | 8.3x |
| Kenvue Inc. | NYSE:KVUE | \$18.18 | \$34,811 | \$42,353 | \$15,486 | \$3,598 | 2.7x | 2.7x | 2.6x | 11.8x | 11.4x | 10.9x |
| Olaplex Holdings, Inc. | NasdaqGS:OLPX | \$1.54 | \$1,019 | \$1,166 | \$443 | \$151 | 2.6x | 2.6x | 2.5x | 7.7x | 7.8x | 6.8x |
| Waldencast plc | NasdaqCM:WALD | \$3.59 | \$394 | \$695 | \$218 | (\$25) | 3.2x | 2.6x | 2.1x | na | 17.7x | 12.5x |
| Bath & Body Works, Inc. | NYSE:BBWI | \$39.05 | \$8,717 | \$13,321 | \$7,417 | \$1,568 | 1.8x | 1.8x | 1.8x | 8.5x | 8.7x | 8.3x |
| OneSpaWorld Holdings Limited | NasdaqCM:OSW | \$15.37 | \$1,609 | \$1,697 | \$823 | \$86 | 2.1x | 1.9x | 1.8x | 19.8x | 15.9x | 14.7x |
| Max 75% Percentile | | \$385.87 \$40.19 | \$38,151 \$11,787 | \$45,130 \$13,321 | \$15,486 \$7,417 | \$3,598 \$1,568 | 11.7x 2.7x | 9.5x 2.6x | 8.2x 2.5x | 67.4x 15.8x | 48.6x 16.6x | 33.9x 13.1x |
| Mean Median 25% Percentile | | \$105.31 \$15.37 \$10.02 | \$11,275 \$1,992 \$1,019 | \$13,387 \$3,170 \$1,166 | \$5,674 \$2,272 \$823 | \$832 \$333 \$151 | 2.9x 2.1x 1.4x | 2.6x 1.9x 1.4x | 2.4x 1.8x 1.4x | 20.4x 10.5x 8.1x | 16.9x 11.4x 8.7x | 13.6x 10.9x 8.3x |
| Min | | \$1.54 | \$288 | \$282 | \$218 | (\$25) | 0.5x | 0.5x | 0.5x | 4.5x | 5.5x | 5.0x |



Public Comparables – Sports & Recreation

Select USA, Canada, and European Listed Companies

In the sports and recreation market, the median TEV/EBITDA multiple is 14.4x as of Q2 2024, reflecting solid demand for fitness and recreation products. Companies like Planet Fitness and Peloton have experienced fluctuating multiples due to economic conditions and changing consumer behaviors. However, sustained growth in sports nutrition and wearables, along with innovations in AI and digital analytics, are expected to drive higher valuations moving forward.

| (fin millions arrest share price) | | Share | | | | | | | TEV | ,, | | |
|--------------------------------------|---------------|--------------------|--------------------|--------------------|--------------------|----------------|--------------|--------------|--------------|----------------|----------------|----------------|
| (\$ in millions, except share price) | | Price | Equity | | | = | F | Revenue | IEV | | EBITDA | |
| Company | Ticker | 6/28/24 | Value | TEV | Revenue | EBITDA | LTM | 2024E | 2025E | LTM | 2024E | 2025E |
| Sports & Fitness | | | | | | | | | | | | |
| Planet Fitness, Inc. | NYSE:PLNT | \$73.59 | \$6,441 | \$8,400 | \$1,024 | \$452 | 8.2x | 7.4x | 6.7x | 18.6x | 17.7x | 15.7x |
| Peloton Interactive, Inc. | NasdaqGS:PTON | \$3.38 | \$1,253 | \$2,772 | \$2,699 | (\$446) | 1.0x | 1.1x | 1.1x | na | 18.6x | 10.8x |
| Acushnet Holdings Corp. | NYSE:GOLF | \$63.48 | \$4,004 | \$4,947 | \$2,403 | \$322 | 2.1x | 2.0x | 1.9x | 15.4x | 12.4x | 11.9x |
| Escalade, Incorporated | NasdaqGM:ESCA | \$13.79 | \$191 | \$253 | \$264 | \$26 | 1.0x | na | na | 9.6x | na | na |
| Life Time Group Holdings, Inc. | NYSE:LTH | \$18.83 | \$3,744 | \$8,051 | \$2,237 | \$517 | 3.6x | 3.1x | 2.9x | 15.6x | 12.4x | 11.4x |
| Xponential Fitness, Inc. | NYSE:XPOF | \$15.60 | \$493 | \$917 | \$327 | \$66 | 2.8x | 2.9x | 2.6x | 14.0x | 7.6x | 6.4x |
| Big 5 Sporting Goods Corporation | NasdaqGS:BGFV | \$2.96 | \$65 | \$333 | \$853 | (\$4) | 0.4x | na | na | na | na | na |
| Topgolf Callaway Brands Corp. | NYSE:MODG | \$15.30 | \$2,809 | \$6,978 | \$4,262 | \$485 | 1.6x | 1.7x | 1.6x | 14.4x | 12.2x | 11.4x |
| DICK'S Sporting Goods, Inc. | NYSE:DKS | \$214.85 | \$17,508 | \$20,165 | \$13,161 | \$1,740 | 1.5x | 1.5x | 1.5x | 11.6x | 10.8x | 10.3x |
| The Beachbody Company, Inc. | NYSE:BODI | \$8.43 | \$58 | \$47 | \$502 | (\$19) | 0.1x | 0.1x | 0.1x | na | 3.2x | 2.3x |
| Johnson Outdoors Inc. | NasdaqGS:JOUT | \$34.98 | \$357 | \$325 | \$598 | \$9 | 0.5x | 0.5x | 0.5x | 36.0x | na | na |
| Vista Outdoor Inc. | NYSE:VSTO | \$37.65 | \$2,196 | \$2,974 | \$2,746 | \$389 | 1.1x | 1.1x | 1.1x | 7.6x | 6.7x | 6.1x |
| Academy Sports and Outdoors, Inc. | NasdaqGS:ASO | \$53.25 | \$3,841 | \$5,170 | \$6,140 | \$768 | 0.8x | 0.9x | 0.8x | 6.7x | 7.0x | 6.5x |
| Sportsman's Warehouse Holdings, Inc. | NasdaqGS:SPWH | \$2.41 | \$91 | \$631 | \$1,265 | \$19 | 0.5x | 0.5x | 0.5x | 32.4x | 26.7x | 16.1x |
| American Outdoor Brands, Inc. | NasdaqGS:AOUT | \$9.00 | \$116 | \$121 | \$201 | \$4 | 0.6x | 0.6x | 0.6x | 33.6x | 11.1x | 9.3x |
| Clarus Corporation | NasdaqGS:CLAR | \$6.73 | \$258 | \$226 | \$285 | \$0 | 0.8x | 0.8x | 0.7x | na | 20.1x | 9.9x |
| Camping World Holdings, Inc. | NYSE:CWH | \$17.86 | \$805 | \$4,859 | \$5,536 | \$299 | 0.9x | 0.8x | 0.8x | 16.2x | 26.6x | 13.9x |
| Vail Resorts, Inc. | NYSE:MTN | \$180.13 | \$6,777 | \$9,347 | \$2,890 | \$847 | 3.2x | 3.2x | 3.1x | 11.0x | 11.0x | 10.7x |
| YETI Holdings, Inc. | NYSE:YETI | \$38.15 | \$3,252 | \$3,253 | \$1,697 | \$283 | 1.9x | 1.8x | 1.7x | 11.5x | 9.3x | 8.5x |
| Max | | \$214.85 | \$17,508 | \$20,165 | \$13,161 | \$1,740 | 8.2x | 7.4x | 6.7x | 36.0x | 26.7x | 16.1x |
| 75% Percentile Mean | | \$45.70 \$42.65 | \$3,792 \$2,856 | \$6,074 \$4,198 | \$2,818 \$2,584 | \$468 \$303 | 2.0x 1.7x | 2.0x 1.8x | 1.9x 1.7x | 17.4x 16.9x | 17.9x 13.3x | 11.6x 10.1x |
| Median | | \$17.86 | \$1,253 | \$2,974 | \$1,697 | \$283 | 1.0x | 1.1x | 1.1x | 14.4x | 11.7x | 10.5x |
| 25% Percentile Min | | \$8.72 \$2.41 | \$224 \$58 | \$329 \$47 | \$550 \$201 | \$6 (\$446) | 0.7x 0.1x | 0.8x 0.1x | 0.7x 0.1x | 11.3x 6.7x | 8.9x 3.2x | 8.0x 2.3x |



Public Comparables – Supplements

Select USA, Canada, and European Listed Companies

The supplements market continues to expand as consumers prioritize preventive health and wellness. As of Q2 2024, the median TEV/EBITDA multiple for supplement companies is 8.5x. Companies like Herbalife and BellRing Brands are benefiting from rising demand for sports nutrition and holistic health products. The trend toward natural remedies and supplements with clinically proven benefits is gaining traction, particularly among health-conscious consumers seeking to improve overall well-being. This focus on functional, affordable, and effective products is expected to drive further growth and higher valuations within the sector.

| Table VII Supplements | | | | | | | | | | | | |
|--------------------------------------|---------------|---------------------|--------------------|--------------------|--------------------|----------------|--------------|------------------|--------------|----------------|-----------------|----------------|
| (\$ in millions, except share price) | | Share | | | | _ | | | TE\ | / / | | |
| Company | Ticker | Price 6/28/24 | Equity Value | TEV | Revenue | EBITDA _ | LTM | Revenue 2024E | 2025E | LTM | EBITDA 2024E | 2025E |
| Supplements | | | | | | | | | | | | |
| Herbalife Ltd. | NYSE:HLF | \$10.39 | \$1,039 | \$3,248 | \$5,075 | \$506 | 0.6x | 0.6x | 0.6x | 6.4x | 5.6x | 5.1x |
| Medifast, Inc. | NYSE:MED | \$21.82 | \$233 | \$98 | \$898 | \$96 | 0.1x | 0.2x | 0.2x | 1.0x | 2.9x | 3.8x |
| Nature's Sunshine Products, Inc. | NasdaqCM:NATR | \$15.07 | \$282 | \$230 | \$448 | \$41 | 0.5x | 0.5x | 0.5x | 5.6x | 5.8x | 5.2x |
| BellRing Brands, Inc. | NYSE:BRBR | \$57.14 | \$7,453 | \$8,213 | \$1,844 | \$364 | 4.5x | 4.0x | 3.6x | 22.6x | 18.6x | 17.2x |
| FitLife Brands, Inc. | NasdaqCM:FTLF | \$33.30 | \$153 | \$167 | \$59 | \$11 | 2.9x | 2.5x | 2.3x | 15.2x | 11.3x | 9.7x |
| USANA Health Sciences, Inc. | NYSE:USNA | \$45.24 | \$862 | \$535 | \$900 | \$103 | 0.6x | 0.6x | 0.6x | 5.2x | 5.2x | 5.4x |
| Balchem Corporation | NasdaqGS:BCPC | \$153.95 | \$4,992 | \$5,253 | \$930 | \$219 | 5.7x | 5.5x | 5.1x | 24.0x | 21.2x | 20.3x |
| LifeVantage Corporation | NasdaqCM:LFVN | \$6.42 | \$82 | \$78 | \$205 | \$7 | 0.4x | 0.4x | 0.4x | 10.6x | 4.3x | 3.8x |
| | | A/F0 AF | AT 470 | 40.040 | A. A. | A-0.0 | | | | | ~ ~ | *** |
| Max 75% Percentile | | \$153.95 \$48.22 | \$7,453 \$2,027 | \$8,213 \$3,749 | \$5,075 \$1,158 | \$506 \$255 | 5.7x 3.3x | 5.5x 2.9x | 5.1x 2.6x | 24.0x 17.1x | 21.2x 13.1x | 20.3x 11.6x |
| Mean | | \$42.92 | \$1,887 | \$2,228 | \$1,135 | \$168 | 1.9x | 1.8x | 1.7x | 11.3x | 9.4x | 8.8x |
| Median | | \$27.56 | \$572 | \$382 | \$899 | \$99 | 0.6x | 0.6x | 0.6x | 8.5x | 5.7x | 5.3x |
| 25% Percentile | | \$13.90 | \$213 | \$150 | \$387 | \$34 | 0.5x | 0.5x | 0.5x | 5.5x | 5.0x | 4.8x |
| Min | | \$6.42 | \$82 | \$78 | \$59 | \$7 | 0.1x | 0.2x | 0.2x | 1.0x | 2.9x | 3.8x |



Precedent Transactions

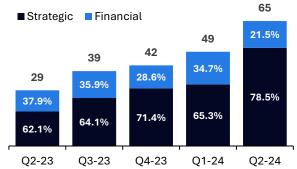
Select Majority Control Corporate and Asset Deals in USA & Canada, & Europe

M&A activity in the health and wellness sector increased in Q2 2024, with the most deals occurring in CPG Food & Beverage, followed by Sports & Recreation and Personal Care. Strategic acquirers are actively pursuing targets that can diversify their market exposure and enhance growth potential, particularly in sectors showing steady demand. Private equity participation has been limited due to high capital costs, but strategic buyers remain focused on companies that offer a clear path to profitability and market expansion. This trend underscores the market's preference for acquisitions that align with sustainable growth and financial resilience.

Table VII | M&A Transactions by Category

Table VIII | Buyer Mix: Financial vs Strategic





| | Table VII Select M&A Transactions | | | | | | | | | | | |
|-----------------|-------------------------------------|-------------------------|--|------|-----------|-------|--|--|--|--|--|--|
| (\$ in Millioin | is) | | | | | | | | | | | |
| Date | Target | Acquirer | Target Description | TEV | TEV / LTM | • | | | | | | |
| Announced | - | | | | Rev | EBITA | | | | | | |
| | | KC Colorado Premium | K2d, Inc., doing business as Colorado Premium Foods, provides | | | | | | | | | |
| 6/28/24 | K2d, Inc. | Purchaser Inc. | fresh, frozen, and consumer-ready meats to retail, industrial, and | na | na | na | | | | | | |
| | | | food service companies. | | | | | | | | | |
| | | | | | | | | | | | | |
| 6/25/24 | LiveMore Superfoods, LLC | Nutrisco Chile S.A. | LiveMore Superfoods, LLC produces and retails smoothies. | na | na | na | | | | | | |
| | | | | | | | | | | | | |
| 0/24/24 | C: D : 11C | 10 | Stripes Beauty, LLC. manufactures and sells personal care and | | | | | | | | | |
| 6/24/24 | Stripes Beauty, LLC. | L Catterton Partners | beauty products. | na | na | na | | | | | | |
| | | | Fulton Modert Chicago and desired to a land and a second | | | | | | | | | |
| 6/20/24 | Fulton Market Chicago | Whetstone Distribution | Fulton Market Chicago produces and sells beef, veal, lamb, pork, | | | | | | | | | |
| 6/20/24 | Fulton Market Chicago | vvnetstone Distribution | poultry and seafood to restaurants, hotels, butcher shops, and | na | na | na | | | | | | |
| | | | grocery stores in Chicago. | | | | | | | | | |
| 6/18/24 | D K II C | Consumer Automotive | Drago Knives LLC designs and manufactures throwing knives for | | | | | | | | | |
| 6/18/24 | Drago Knives LLC | Finance, Inc. | hunting, combat, and sport. | na | na | na | | | | | | |
| | | | Zurvita Holdings, Inc. markets health and wellness products in the | | | | | | | | | |
| 6/17/24 | Zurvita Holdings, Inc. | Zinzino AB (publ) | United States, Hong Kong, Canada, Singapore, Australia, the United | \$17 | na | na | | | | | | |
| 0/1//24 | Zurvita i lotuiligs, IIIc. | ZIIIZIIIO AD (pubt) | Kingdom, and the Dominican Republic. | \$17 | IId | IId | | | | | | |
| | | Nutra Products LLC: MFA | Kingdom, and the Dominican Nepublic. | | | | | | | | | |
| 6/17/24 | VitaMedica Corporation | Holdings Corp.; | VitaMedica Corporation produces and sells nutritional | \$6 | na | na | | | | | | |
| 0/1//24 | vitamedica corporation | i lotalings corp., | supplements. | 30 | IIa | IId | | | | | | |

Source: S&P Capital IQ | Data as of June 28, 2024

1000915944 Ontario Inc.



Precedent Transactions Continued

Select Majority Control Corporate and Asset Deals in USA & Canada, & Europe

| | | Table VII Sele | ct M&A Transactions Continued | | | |
|-------------------|--|--|--|-------|------------------|--------------------|
| (\$ in Millioir | ns) | | | | | |
| Date Announced | Target | Acquirer | Target Description | TEV | TEV / LTM Rev | TEV / LTM EBITA |
| 6/11/24 | Zeal Creamery | Neutral Foods, Inc. | Zeal Creamery produces grass-fed, regenerative, and organic dairy products. | na | na | na |
| 6/11/24 | Pruvit Ventures, Inc. | Adventures Capital | Pruvit Ventures, Inc. manufactures and sells consumer-based ketone supplement drink. | \$107 | na | na |
| 6/7/24 | Alaska salmon Plant in False Pass | Silver Bay Seafoods LLC | As of June 10, 2024, Alaska salmon Plant in False Pass was acquired by Silver Bay Seafoods LLC. Alaska salmon Plant in False Pass comprises a plant that engages in processing salmon. | na | na | na |
| 6/7/24 | CBH International LLC | Pressure BioSciences, Inc. | $\label{lem:cbh} \mbox{CBH International LLC manufactures pain relief, skincare, personal care, and pet care products.}$ | na | na | na |
| 6/6/24 | '47 Brand, LLC | New Era Cap, LLC | '47 Brand, LLC operates as an apparel, accessories and luxury goods company. | na | na | na |
| 6/4/24 | Wicked Foods, Inc. | Ahimsa Companies | Wicked Foods, Inc. produces plant-based food products. | na | na | na |
| 6/4/24 | Vitality Now Shop LLC | Society Brands, Inc. | Vitality Now Shop LLC produces and sells mental performance and body restoration supplements. | na | na | na |
| 6/3/24 | Outdoor Voices, Inc. | Consortium Brand Partners, LLC | Outdoor Voices, Inc. designs, manufactures, and sells athletic apparel. | na | na | na |
| 5/31/24 | All production, sales and distribution assets of Kalil Bottling Co | Keurig Dr Pepper Inc. | All production, sales and distribution assets of Kalil Bottling Co comprises soft drinks, tea, and water production, sales, and distribution activities. | na | na | na |
| 5/31/24 | YATES Gear Inc. | Vertical Supply Group | YATES Gear Inc. is a leisure products producers company. | na | na | na |
| 5/28/24 | Feat Clothing, Inc. | 2.0 Ventures | Feat Clothing, Inc. manufactures and sells athletic apparel for men and women. | na | na | na |
| 5/28/24 | New Slice Ventures LLC | Suja Life, LLC | New Slice Ventures LLC produces sparkling water flavored with organic fruit juices, organic flavors, and carbonated water. | na | na | na |
| 5/23/24 | Saw Mill Club LLC | Genesis Health Club, Inc. | Saw Mill Club LLC operates as a fitness center. | na | na | na |
| 5/20/24 | Cactus Family Farms L.L.C. | Passel Farms, LLC | As of May 20, 2024, Cactus Family Farms L.L.C. was acquired by Passel Farms. | na | na | na |
| 5/20/24 | Kona USA, Inc. | Kent Outdoor Sports Ltd. | Kona USA, Inc. operates as a leisure products producers company. | na | na | na |
| 5/16/24 | GoodWheat | Above Food Inc. (nka:Above Food Ingredients Inc.) | As of May 16, 2024, GoodWheat was acquired by Above Food Ingredients Inc | \$4 | na | na |



About Objective Investment Banking Practice



About Us

Objective, Investment Banking & Valuation is a leading investment banking and valuation firm that services middle market companies across our six industries of focus. Within our industries of focus we offer an investment banking group providing sell-side advisory, and a full-service valuation group providing tax compliance, financial reporting, transaction opinion, and strategic advisory services.

Founded in 2006, Objective's seasoned professionals have collectively executed over 500 M&A advisory engagements and thousands of business valuations throughout their careers. Our firm's name embodies our core mission: to help business owners achieve their objectives.

Industries of Focus

- Business Services
- Consumer
- Healthcare Tech & Services
- Life Science Services & Tech
- Manufacturing & Distribution
- Technology

500+ M&A Transactions Completed*

















*Denotes engagements completed by an Objective Principal prior to joining Objective.

| Award & Recognition | Forum | Year | Туре |
|--|------------------------------------|------|----------|
| Best Middle Market Sell-side M&A Firm - USA | Acquisition International | 2023 | Winner |
| Best M&A Investment Banking Firm - California | Acquisition International | 2023 | Winner |
| M&A Deal of the Year (Between \$50MM - \$75MM) | M&A Advisor 22nd Annual M&A Awards | 2023 | Finalist |
| Private Equity Deal of the Year (Between \$75MM - \$100MM) | M&A Advisor 22nd Annual M&A Awards | 2023 | Finalist |
| Valuation Firm of the Year | M&A Advisor 22nd Annual M&A Awards | 2023 | Finalist |
| Consumer Discretionary Deal of the Year (Under \$100MM) | M&A Advisor 20th Annual M&A Awards | 2021 | Finalist |

^{*}This figure includes projects completed by Objective principals while at Objective and at previous firms.

About Objective Consumer Practice Overview



Objective, Investment Banking & Valuation's Consumer Practice is widely recognized for its exceptional capabilities in leveraging deep sector expertise and crafting compelling narratives that capture the essence of every company. Our team of highly dedicated and tenacious M&A professionals boasts extensive senior-level relationships with prominent strategic and financial buyers in the consumer products and services industries, as well as large public and private enterprises.

With a wealth of experience garnered over many years in both sell-side and buy-side engagements involving consumer companies, we provide our clients with invaluable and transparent guidance that empowers them to realize their strategic and financial objectives.

Dedicated Industry Knowledge & Expertise









*Denotes engagements completed by an Objective Principal prior to joining Objective.



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